

Note: This document is an English translation from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.



Consolidated Financial Results for the Fiscal Year Ended March 31, 2025 (Under Japanese GAAP)

May 13, 2025

Company name DAISUE CONSTRUCTION CO.,LTD. Stock exchange listings: Tokyo Prime
 Securities code 1814 URL <https://www.daisue.co.jp/en/>
 Representative (Title) President and Representative Director (Name) Kazunori Murao
 Inquiries (Title) General Manager of General Affairs Department (Name) Yasumi Iwata Tel +81-6-6121-7121
 Date of general shareholders' meeting (as planned) June 26, 2025 Dividend payable date (as planned) June 9, 2025
 Annual securities report filing date (as planned) June 25, 2025
 Supplemental material of annual results : Yes
 Convening briefing of annual results : Yes

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Fiscal year ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2025	89,027	14.4	3,695	132.4	3,710	131.6	2,060	66.8
March 31, 2024	77,815	8.3	1,590	(15.7)	1,602	(17.4)	1,235	(6.5)

Note: Comprehensive income FY2024 1,040Millions of yen [(40.6)%] FY2023 1,752Millions of yen [6.5%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2025	197.48	197.47	9.0	6.5	4.2
March 31, 2024	119.20	118.78	5.6	3.1	2.0

Reference: Investment profit (loss) on equity method FY2024 -Millions of yen FY2023 -Millions of yen

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2025	55,595	22,993	41.4	2,200.96
March 31, 2024	59,107	22,551	38.2	2,190.88

Reference: Owner's equity As of March 31, 2025 22,993Millions of yen As of March 31, 2024 22,550Millions of yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and equivalents, end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2025	(3,059)	808	(2,066)	4,458
March 31, 2024	(1,919)	(2,992)	3,701	8,775

2. Cash dividends

	Dividend per share					Total dividend paid	Payout ratio (consolidated)	Ratio of total amount of dividends to net assets (consolidated)
	First quarter	Second quarter	Third quarter	Year end	Annual			
Fiscal year ended March 31, 2024	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
March 31, 2024	-	35.00	-	35.00	70.00	725	58.7	3.3
March 31, 2025	-	44.50	-	54.50	99.00	1,034	50.1	4.5
Fiscal year ending March 31, 2026 (Forecast)	-	54.00	-	54.00	108.00		50.1	

3. Consolidated financial forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)
(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	44,100	7.4	1,040	(7.0)	980	(14.0)	650	(14.2)	62.29
Fiscal year ending March 31, 2026	96,400	8.3	3,520	(4.7)	3,350	(9.7)	2,250	9.2	215.63

* Notes

(1) Significant changes in the scope of consolidation during the period : N/A

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations : Yes

(ii) Changes in accounting policies due to other reasons : N/A

(iii) Changes in accounting estimates : N/A

(iv) Restatement : N/A

Note: For details, please refer to page 13 of "3. Consolidated Financial Statements and Major Notes (5) Notes to Consolidated Financial Statements (Notes on Changes in Accounting Policies)."

(3) Number of issued shares (ordinary shares)

i) Number of issued shares at end of fiscal year (including treasury shares)

As of March 31, 2025	10,614,225shares	As of March 31, 2024	10,614,225shares
As of March 31, 2025	167,204shares	As of March 31, 2024	320,978shares
Fiscal year ended March 31, 2025	10,434,323shares	Fiscal year ended March 31, 2024	10,362,866shares

ii) Number of treasury shares at end of fiscal year

iii) Average number of shares

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2025 (from April 1, 2024 to March 31, 2025)

(1) Non-consolidated operating results (Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2025	86,600	14.2	3,911	121.0	3,922	120.8	3,596	155.3
March 31, 2024	75,806	8.5	1,769	(3.3)	1,776	(5.7)	1,408	8.6

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Fiscal year ended March 31, 2025	344.71	344.69
March 31, 2024	135.93	135.45

(2) Non-consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of March 31, 2025	56,650	23,537	41.5	2,253.01
March 31, 2024	57,985	21,649	37.3	2,103.27

Reference: Owner's equity As of March 31, 2025 23,537Millions of yen As of March 31, 2024 21,648Millions of yen

2. Non-consolidated financial forecast for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2025	43,000	7.7	1,130	(10.2)	1,070	(16.2)	710	(19.3)	68.04
Fiscal year ending March 31, 2026	93,900	8.4	3,600	(8.0)	3,430	(12.6)	2,300	(36.1)	220.43

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

The financial results forecasts and other forward-looking statements herein are based on information available to the Company as of the date of this document and certain assumptions that are considered reasonable. The Company does not assure that the forecasts will be achieved. Actual results may materially differ from these forecasts as a result of various factors. For the assumptions underlying the forecasts and cautionary notes on appropriate use of financial results forecasts, please refer to page 3 of the attached document, "1. Overview of Operating Results (4) Future Outlook."

(Method of obtaining supplementary materials for the financial results)

Supplementary materials for the financial results will be disclosed on TDnet and posted on the Company's website on the same day.

Table of Contents of the Attachments

1. Overview of Operating Results	2
(1) Overview of Operating Results	2
(2) Overview of Financial Position	2
(3) Overview of Cash Flows.....	2
(4) Future Outlook.....	3
2. Basic Views on the Selection of Accounting Standards.....	3
3. Consolidated Financial Statements and Major Notes	4
(1) Consolidated Balance Sheets.....	4
(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income	6
Consolidated Statement of Income	6
Consolidated Statement of Comprehensive Income.....	7
(3) Consolidated Statement of Changes in Shareholders' Equity	8
(4) Consolidated Statement of Cash Flow	10
(5) Notes to Consolidated Financial Statements	11
(Note on Going Concern Assumption)	11
(Significant Matters as the Basis for Preparation of Consolidated Financial Statements)	11
(Notes on Changes in Accounting Policies)	13
(Notes on Consolidated Balance Sheets)	14
(Notes on Consolidated Statement of Income)	15
(Notes on Consolidated Statement of Comprehensive Income).....	17
(Notes on Consolidated Statement of Changes in Shareholders' Equity).....	18
(Notes on Consolidated Statement of Cash Flow).....	20
(Notes on Segment Information)	20
(Notes on Per Share Information).....	21
(Significant Subsequent Events).....	21
4. Non-consolidated Financial Statements	22
(1) Balance Sheets	22
(2) Statement of Income	24
(3) Statement of Changes in Shareholders' Equity.....	25
5. Supplementary Information	27

1. Overview of Operating Results

(1) Overview of Operating Results

The Japanese economy in the current fiscal year continued to recover moderately due to improvements in the labor and income environment. On the other hand, it is necessary to continue to closely monitor the impact on policy trends of tariffs in the United States and the responses of other countries, unstable exchange rates, changes in monetary policy, and inflation risks.

In the construction industry, although public investment has been solid and private capital investment has continued to show signs of recovery, the business environment remains difficult due to soaring construction materials prices, rising labor cost, and labor shortages.

Against this backdrop, the Company has been conducting sales activities with the aim of achieving the targets set forth in the new Medium to Long-term Business Plan, "Road to 100th anniversary Embracing New Challenges" (fiscal 2024 to 2030). As a result, the current fiscal year's operating results in order balance recorded 114,727 million yen (up 21.6% from the previous fiscal year), net sales recorded 89,027 million yen (up 14.4% from the previous fiscal year) and carried-over construction balance reached 130,281 million yen (up 25.6% from the previous fiscal year). In terms of earnings, operating profit recorded 3,695 million yen (up 132.4% from the previous fiscal year), ordinary profit recorded 3,710 million yen (up 131.6% from the previous fiscal year) and profit attributable to owners of parent recorded 2,060 million yen (up 66.8% from the previous fiscal year).

(2) Overview of Financial Position

<Assets>

Total Assets at the end of the current fiscal year decreased by 3,512 million yen from the previous fiscal year to 55,595 million yen. Current assets decreased by 390 million yen from the previous fiscal year to 48,264 million yen, and non-current assets decreased by 3,121 million yen from the previous fiscal year to 7,330 million yen.

The decrease in current assets was mainly due to a decrease in cash and deposits by 4,317 million yen.

< Liabilities >

Total liabilities at the end of the current fiscal year decreased by 3,954 million yen from the previous fiscal year to 32,601 million yen. Current liabilities decreased by 2,795 million yen from the previous fiscal year to 28,053 million yen, and non-current liabilities decreased by 1,158 million yen from the previous fiscal year to 4,548 million yen.

The decrease in current liabilities was mainly due to a decrease in electronically recorded obligations - operating by 9,317 million yen.

< Net assets >

Total net assets at the end of the current fiscal year increased by 442 million yen from the previous fiscal year to 22,993 million yen.

This increase was mainly attributable to an increase of 1,235 million yen in retained earnings mainly due to the recording of profit attributable to owners of parent.

(3) Overview of Cash Flows

Cash flows from operating activities resulted in a decrease in funds of 3,059 million yen (a decrease in funds of 1,919 million yen in the previous fiscal year) mainly due to a decrease in trade payables.

Cash flows from investing activities resulted in an increase in funds of 808 million yen (a decrease in funds of 2,992 million yen in the previous fiscal year) mainly due to proceeds from sale of investment securities.

Cash flows from financing activities resulted in a decrease in funds of 2,066 million yen (an increase in funds of 3,701 million yen in the previous fiscal year) mainly due to repayment of short-term borrowings.

As a result, cash and cash equivalent in the current fiscal year decreased by 4,317 million yen from the previous fiscal year to 4,458 million yen.

(Reference) Changes in Cash Flow-related Indicators

	FY2020	FY2021	FY2022	FY2023	FY2024
Equity ratio (%)	47.2	42.4	47.2	38.2	41.4
Market value equity ratio (%)	25.0	27.4	27.1	29.9	35.4
Cash flow vs. interest-bearing debt ratio (year)	-	0.2	0.1	-	-
Interest Coverage Ratio (x)	-	562.3	1,342.7	-	-

(Note) Equity ratio: Equity / Total Assets

Market value equity ratio: Market capitalization / Total Assets

Cash flow vs. interest-bearing debt ratio: Interest-bearing debt / Cash flow

Interest coverage ratio: Cash flow / Interest payments

*All indicators are calculated using consolidated financial figures.

*Market capitalization is calculated using the closing stock price at the end of the fiscal year multiplied by the number of shares outstanding at the end of the fiscal year (excluding treasury shares).

*For cash flows, cash flows from operating activities in consolidated statement of cash flow was used. Interest payments were made using interest paid in consolidated statement of cash flow.

*Interest bearing debt refers to all liabilities paying interest on liabilities recorded in consolidated balance sheets.

*Cash flows vs. interest-bearing debt ratio and interest coverage ratio for FY2020, FY2023, and FY2024 are not presented because of negative cash flows.

(4) Future Outlook

The outlook remains uncertain due to concerns about a slowdown in the domestic and overseas economies triggered by changes in U.S. policy, and the impact of geopolitical risks on the social economy.

In the construction industry, the environment is expected to remain severe, with high energy and raw materials prices and further increases in personnel expenses.

Against this backdrop, the Company has formulated a new medium- to long-term management plan, "Road to 100th anniversary Embracing New Challenges" (FY 2024 to FY 2030), and is aiming to improve profitability and corporate value by taking on the three challenges of "Increasing the tenacity of the construction business", "Enhancing the highly profitable portfolio", and "Bringing the foundations of the business into the next generation" toward its 100 year anniversary in 2037.

For the next fiscal year, the Company forecasts net sales to report 96,400 million yen (up 8.3% from the current fiscal year) and profit attributable to owners of parent to report 2,250 million yen (up 9.2% from the current fiscal year).

The Company believes that the return of profits to shareholders should be determined by comprehensively taking into account the results of the current fiscal year, future prospects, etc., with a view to sustainable and stable shareholder returns with a view to expanding the base of shareholders. The Company believes that it will actively invest in growth and provide stable shareholder returns to further enhance its corporate value, and accordingly, the Company has formulated its policy on shareholder returns as a total payout ratio of at least 50% and a DOE of at least 4.0%. The Company will revise the policy in the event of unexpected changes in the future business environment, business performance, etc.

Based on the above basic policy, the Company forecasts the dividends of 108 yen per share for the next fiscal year (interim dividend of 54 yen, year-end dividend of 54 yen). Going forward, the Company will continue to take measures to strengthen the management base and achieve sustainable growth for stable dividends.

2. Basic Views on the Selection of Accounting Standards

The Company currently has operations limited to Japan and does not have any activities overseas. Therefore, the Company adopts Japanese GAAP for the time being. However, the Company intend to consider the adoption of IFRS in light of future trends in the adoption of IFRS by other domestic companies.

3. Consolidated Financial Statements and Major Notes

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	8,775	4,458
Notes receivable, accounts receivable from completed construction contracts, and contract assets	*5 36,217	38,547
Electronically recorded monetary claims - operating	2,464	3,759
Real estate for sale	23	23
Costs on construction contracts in progress	771	954
Other	406	522
Allowance for doubtful accounts	(2)	(0)
Total current assets	48,655	48,264
Non-current assets		
Property, plant and equipment		
Buildings and structures	*2 1,362	*2 1,562
Machinery, vehicles, tools, furniture and fixtures	1,282	2,122
Land	*2 1,411	*2 1,662
Accumulated depreciation	*3 (1,466)	*3 (2,347)
Total property, plant and equipment	2,589	2,998
Intangible assets		
Goodwill	1,251	-
Technology assets	1,901	1,356
Software	175	619
Software in progress	518	-
Other	23	23
Total intangible assets	3,870	1,999
Investments and other assets		
Investment securities	*1 2,728	*1 898
Long-term loans receivable	25	22
Deferred tax assets	32	174
Retirement benefit asset	894	939
Other	311	297
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	3,991	2,332
Total non-current assets	10,451	7,330
Total assets	59,107	55,595

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Accounts payable for construction contracts	10,147	11,461
Electronically recorded obligations - operating	*5 16,276	6,958
Short-term borrowings	*2,*6 1,300	*2,*6 200
Current portion of long-term borrowings	*2 369	*2 349
Income taxes payable	378	1,609
Advances received on construction contracts in progress	639	5,229
Provision for warranties for completed construction	479	409
Provision for bonuses	325	366
Provision for loss on construction contracts	0	-
Provision for share awards	-	164
Other	932	1,303
Total current liabilities	30,848	28,053
Non-current liabilities		
Long-term borrowings	*2 3,004	*2 2,654
Deferred tax liabilities	594	13
Retirement benefit liability	1,974	1,827
Provision for share awards	89	-
Other	44	53
Total non-current liabilities	5,707	4,548
Total liabilities	36,556	32,601
Net assets		
Shareholders' equity		
Share capital	4,324	4,324
Capital surplus	241	292
Retained earnings	17,095	18,330
Treasury shares	(366)	(188)
Total shareholders' equity	21,295	22,758
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,163	79
Remeasurements of defined benefit plans	91	155
Total accumulated other comprehensive income	1,255	235
Share acquisition rights	0	-
Total net assets	22,551	22,993
Total liabilities and net assets	59,107	55,595

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income
(Consolidated Statement of Income)

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales		
Net sales of completed construction contracts	76,453	88,163
Net sales in real estate business and other	1,361	864
Total net sales	77,815	89,027
Cost of sales		
Cost of sales of completed construction contracts	*1 71,561	80,058
Cost of sales in real estate business and other	606	693
Total cost of sales	72,168	80,751
Gross profit		
Gross profit of completed construction contracts	4,891	8,104
Gross profit of sales in real estate business and other	755	170
Total gross profit	5,646	8,275
Selling, general and administrative expenses	*2,*3 4,056	*2,*3 4,580
Operating profit	1,590	3,695
Non-operating income		
Interest income	2	1
Dividend income	88	100
Other	26	18
Total non-operating income	117	120
Non-operating expenses		
Interest expenses	15	56
Commission expenses	78	42
Other	10	6
Total non-operating expenses	105	105
Ordinary profit	1,602	3,710
Extraordinary income		
Gain on sale of non-current assets	*4 2	-
Gain on sale of investment securities	299	1,308
Total extraordinary income	302	1,308
Extraordinary losses		
Loss on sale of non-current assets	*5 0	-
Loss on retirement of non-current assets	-	*6 3
Impairment losses	-	*7 1,464
Total extraordinary losses	0	1,468
Profit before income taxes	1,904	3,550
Income taxes – current	573	1,770
Income taxes – deferred	96	(280)
Total income taxes	669	1,490
Profit	1,235	2,060
Profit attributable to non-controlling interests	-	-
Profit attributable to owners of parent	1,235	2,060

(Consolidated Statement of Comprehensive Income)

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Profit	1,235	2,060
Other comprehensive income		
Valuation difference on available-for-sale securities	380	(1,083)
Remeasurements of defined benefit plans, net of tax	136	64
Total other comprehensive income	*1 517	*1 (1,019)
Comprehensive income	1,752	1,040
Breakdown		
Comprehensive income attributable to owners of parent	1,752	1,040
Comprehensive income attributable to non-controlling interests	-	-

(3) Consolidated Statement of Changes in Shareholders' Equity

Previous fiscal year (From April 1, 2023 to March 31, 2024)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,324	35	16,582	(143)	20,798
Changes during period					
Dividends of surplus			(722)		(722)
Profit attributable to owners of parent			1,235		1,235
Purchase of treasury shares				(1,179)	(1,179)
Disposal of treasury shares		206		956	1,163
Net changes in items other than shareholders' equity					
Total changes during period	-	206	512	(222)	496
Balance at end of period	4,324	241	17,095	(366)	21,295

	Accumulated other comprehensive income			Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	782	(45)	737	-	21,536
Changes during period					
Dividends of surplus					(722)
Profit attributable to owners of parent					1,235
Purchase of treasury shares					(1,179)
Disposal of treasury shares					1,163
Net changes in items other than shareholders' equity	380	136	517	0	518
Total changes during period	380	136	517	0	1,014
Balance at end of period	1,163	91	1,255	0	22,551

Current fiscal year (from April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	4,324	241	17,095	(366)	21,295
Changes during period					
Dividends of surplus			(825)		(825)
Profit attributable to owners of parent			2,060		2,060
Purchase of treasury shares				(3)	(3)
Disposal of treasury shares		50		180	230
Net changes in items other than shareholders' equity					
Total changes during period	-	50	1,235	177	1,462
Balance at end of period	4,324	292	18,330	(188)	22,758

	Accumulated other comprehensive income			Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,163	91	1,255	0	22,551
Changes during period					
Dividends of surplus					(825)
Profit attributable to owners of parent					2,060
Purchase of treasury shares					(3)
Disposal of treasury shares					230
Net changes in items other than shareholders' equity	(1,083)	64	(1,019)	(0)	(1,020)
Total changes during period	(1,083)	64	(1,019)	(0)	442
Balance at end of period	79	155	235	-	22,993

(4) Consolidated Statement of Cash Flow

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Cash flows from operating activities		
Profit before income taxes	1,904	3,550
Depreciation	247	493
Impairment losses	-	1,464
Amortization of goodwill	65	131
Increase (decrease) in allowance for doubtful accounts	(1)	(2)
Decrease (increase) in retirement benefit asset	(40)	(50)
Increase (decrease) in retirement benefit liability	27	(46)
Increase (decrease) in provision for warranties for completed construction	(264)	(70)
Increase (decrease) in provision for bonuses	34	40
Increase (decrease) in provision for loss on construction contracts	(107)	(0)
Interest and dividend income	(99)	(101)
Interest expenses	15	56
Loss (gain) on sale of investment securities	(299)	(1,308)
Decrease (increase) in trade receivables	(11,165)	(3,625)
Decrease (increase) in costs on construction contracts in progress	300	(183)
Decrease (increase) in real estate for sale	483	(0)
Increase (decrease) in trade payables	8,554	(8,003)
Increase (decrease) in advances received on construction contracts in progress	(822)	4,590
Increase (decrease) in deposits received	(529)	13
Other	83	531
Subtotal	(1,611)	(2,518)
Interest and dividends received	99	101
Interest paid	(17)	(56)
Income taxes paid	(389)	(585)
Net cash provided by (used in) operating activities	(1,919)	(3,059)
Cash flows from investing activities		
Purchase of property, plant and equipment	(286)	(655)
Purchase of intangible assets	(446)	(123)
Purchase of investment securities	(3)	(304)
Proceeds from sale of investment securities	399	1,884
Loan advances	(2)	(1)
Proceeds from collection of loans receivable	3	3
Payments of leasehold and guarantee deposits	(0)	(1)
Proceeds from refund of leasehold and guarantee deposits	8	6
Payments into time deposits	(200)	-
Proceeds from withdrawal of time deposits	400	-
Purchase of shares of subsidiaries resulting in change in scope of consolidation	*2 (2,770)	-
Other	(93)	(0)
Net cash provided by (used in) investing activities	(2,992)	808
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	1,200	(1,100)
Proceeds from long-term borrowings	3,500	-
Repayments of long-term borrowings	(228)	(369)
Purchase of treasury shares	(1,215)	(3)
Proceeds from disposal of treasury shares from exercise of share acquisition rights	1,158	230
Dividends paid	(716)	(820)
Other	3	(3)
Net cash provided by (used in) financing activities	3,701	(2,066)
Net increase (decrease) in cash and cash equivalents	(1,210)	(4,317)
Cash and cash equivalents at beginning of period	9,986	8,775
Cash and cash equivalents at end of period	*1 8,775	*1 4,458

(5) Notes to Consolidated Financial Statements

(Notes on Going Concern Assumption)

Not applicable.

(Significant Matters as the Basis for Preparation of Consolidated Financial Statements)

1. Matters Concerning the Scope of Consolidation

- i) Number of Consolidated Subsidiaries 3 companies

Consolidated subsidiaries

Daisue Techno Services Co., Ltd.

Yasuragi Co., Ltd.

Kamishima Corporation Co.

- ii) Non-consolidated subsidiary

Non-consolidated subsidiary

Kawanishi Civil Engineering Co.

Reasons for exclusion from the scope of consolidation

The above non-consolidated subsidiary was excluded from the scope of consolidation because it is small in size and its assets, net sales, profit and retained earnings, has an insignificant effect on the consolidated financial statements.

2. Application of the Equity Method

Name of non-consolidated subsidiary and affiliates not accounted for by the equity method

- i) Name of non-consolidated subsidiary

Kawanishi Civil Engineering Co.

- ii) Name of affiliates

Kanaoka Single Dormitory PFI Co. and one other company

The above non-consolidated subsidiary and affiliates not accounted for under the equity method are excluded from the scope of application of the equity method, because their exclusion from the scope of application of the equity method has only a minor impact on the consolidated financial statements judging from the net income (amount equivalent to our equity) and retained earnings (amount equivalent to our equity), and they are also immaterial as a whole.

3. Fiscal Year of Consolidated Subsidiaries

The fiscal year of all consolidated subsidiaries is the same as that of the company submitting consolidated financial statements.

4. Accounting Policies

(1) Significant Assets Valuation Criteria and Methods

- i) Securities

Other Securities

Other securities than shares, etc. without market price

The fair value method (all unrealized gains and losses are directly charged to net assets and the cost of sales is calculated using the moving average method) is adopted.

Shares, etc. without market prices

Cost method using the moving average method is adopted.

- ii) Inventory

- a. Real estate for sale

Cost method using the individual method (balance sheet value is calculated by the method of devaluing the book value based on the decline in profitability) is adopted.

- b. Costs on construction contracts in progress

Cost method using the individual method is adopted.

- c. Expenditure on development projects

Cost method using the individual method (balance sheet value is calculated by the method of devaluing the book value based on the decline in profitability) is adopted.

(2) Important Depreciation Assets Depreciation Method

i) Property, plant and equipment (excluding leased assets)

The declining-balance method is adopted.

However, with respect to buildings (excluding facilities attached to buildings) acquired on or after April 1, 1998 and facilities attached to buildings and structures acquired on or after April 1, 2016, the straight-line method is applied.

The principal service life are as follows:

Buildings and structures	3 to 50 years
Machinery, vehicles, tools, furniture and fixtures	2 to 20 years

ii) Intangible assets (excluding leased assets)

The straight-line method is adopted.

The internal use period (five years) is applied to software for internal use.

Technology assets is amortized based on the economic service life of ten years.

iii) Leased assets

Lease term is applied as service life and the straight-line method is adopted with a residual value of zero.

(3) Significant Provisions Accounting Standards

i) Allowance for doubtful accounts

In order to prepare for losses of defaults, the Company recorded the estimated amount of uncollectible receivables for general receivables based on the bad debt ratio and for doubtful accounts receivables and other doubtful receivables based on individual collectibility.

ii) Provision for warranties for completed construction

In order to prepare for the cost of non-performance of contracts and after-sales service for completed work, the Company recorded the estimated amount of repair costs based on the actual ratio of non-performance of contracts, and for specific completed work, based on individual estimated repair costs.

iii) Provision for bonuses

The Company recorded the amount to be borne by the current fiscal year out of the total estimated amount for the future payment of bonuses for employees.

iv) Provision for loss on construction contracts

To prepare for future losses related to construction orders, the Company recorded the estimated amount of losses related to undelivered construction at the end of the current fiscal year.

v) Provision for share awards

To prepare for the delivery of the Company shares to Directors and Executive Officers, the Company recorded the estimated amount of stock benefit obligations at the end of the current fiscal year.

(4) The Amortization Method and Period of Goodwill;

The goodwill was amortized on a straight-line basis over a period of 10 years.

(5) Accounting for Retirement Benefits

i) Attribution method of estimated retirement benefits

In calculating the benefit obligation, the method of attributing the estimated retirement benefits to the period up to the end of the current fiscal year was based on the benefit formula criteria.

ii) Method of expense treatment for actuarial gains and losses

Actuarial gains and losses were amortized by the straight-line method basis over 10 years, which is shorter than the average remaining years of service, from the fiscal year following the year in which they occur.

(6) Accounting Standards for Significant Revenues and Expenses

The primary business of the Company and its consolidated subsidiaries with respect to revenue from

contracts with customers is the construction business. For performance obligations that are satisfied over a certain period of time, the Company estimates the degree of progress in satisfying the performance obligations and recognizes revenue over a certain period of time based on the degree of progress. When performance obligations are not satisfied over a certain period of time, revenue is recognized as a one-time performance obligation when the performance obligations are satisfied by transferring control over assets to the customer.

The level of progress in satisfying performance obligations is calculated as the ratio of incurred costs to the total construction costs (input method). Net sales of completed construction contracts recognized revenue over a certain period of time based on the level of progress was 86,878 million yen.

(7) Scope of Funds of Consolidated Statement of Cash Flow

The funds consist of cash on hand, deposits that can be withdrawn at any time, and short-term investments that can be easily converted into cash and have a maturity of three months or less from the date of acquisition that carries an insignificant risk of changes in value.

(8) Significant Matters for Preparation of Other Consolidated Financial Statements

Application of the Aggregate Group Balance Sheet

The Aggregate Group Balance Sheet is applied.

(Notes on Changes in Accounting Policies)

Adoption of "Accounting Standard for Current Income Taxes"

The Company has adopted "Accounting Standard for Current Income Taxes" (ASBJ Statement No. 27, issued on October 28, 2022, hereinafter referred to as "Revised Accounting Standard 2022") since the beginning of the current fiscal year.

Previously, the Company posted income taxes in profit or loss and calculated them in accordance with laws and regulations. In accordance with the Revised Accounting Standard 2022, the Company has classified income taxes into profit or loss, shareholders' equity, and comprehensive income depending on the source of the transaction. When a transaction occurs that results in income taxes classified in accumulated other comprehensive income, the Company records the corresponding amount of income taxes in earnings.

When a taxable transaction relates to profit or loss as well as shareholders' equity or other comprehensive income, and it is difficult to calculate the amount of income taxes imposed on shareholders' equity or other comprehensive income, the Company posts the tax amount solely in profit or loss.

With respect to the amendment to the classification of accounting for income taxes (taxation on other comprehensive income), the Company follows to the transitional treatment prescribed in the proviso of paragraph 3 of Article 20 of the Revised Accounting Standard 2022. The Revised Accounting Standard 2022 articulates that an amount of cumulative effect of adopting the new accounting policy retroactively shall be added to or subtracted from retained earnings at the beginning of the first year of adoption. The corresponding amount shall be added to or subtracted from capital surplus, valuation and translation adjustments, or accumulated other comprehensive income. The Company also follows to the transitional treatment prescribed in the proviso of paragraph 2 (2) of Article 65 of "Implementation Guidance on Tax Effect Accounting" (ASBJ Guidance No. 28, issued on October 28, 2022. Hereinafter referred to as the "Implementation Guidance 2022"). The Implementation Guidance 2022 stipulates that an amount of cumulative effect of adopting the new accounting policy retroactively shall be added to or subtracted from retained earnings at the beginning of the first year of adoption, and the corresponding amount shall be added to or subtracted from capital surplus. The change in accounting policy was not material to the consolidated financial statements for the current fiscal year.

In addition, the revision related to the review of the treatment in the consolidated financial statements in the case of deferring a profit or loss in tax purposes arising from the sale of subsidiary shares, etc. among consolidated companies, the Company has adopted the Implementation Guidance 2022 from the beginning of the current fiscal year. The change in accounting policy was retroactively applied to the Company's consolidated financial statements for the previous fiscal year. However, the change in accounting policy was not material to the consolidated financial statements for the previous fiscal year.

(Notes on Consolidated Balance Sheets)

*1. Non-consolidated subsidiary and affiliates are as follows:

	(Millions of yen)	
	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Investment securities (shares)	110	110

*2. Collateral assets and the secured obligations

Assets pledged as collateral are as follows:

	(Millions of yen)	
	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Buildings	449	442
Land	807	807
Total	1,256	1,249

Secured debt was as follows:

	(Millions of yen)	
	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Short-term borrowings	500	224
Repayment due within one year long-term borrowings	124	124
Long-term borrowings	1,072	822
Total	1,697	1,172

*3. Accumulated impairment is included in Accumulated depreciation.

4. Guarantee obligations

A company which is not a consolidated company has received a guarantee from a credit guarantee company in respect of advances received from its customers. Our consolidated company provides a guarantee to the credit guarantee company for the company.

	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Sousei Corporation	273 million yen	Sousei Corporation 8 million yen

*5. Notes due at the end of the consolidated fiscal year

Notes due at the end of consolidated fiscal year are settled on the date of exchange or settlement. As the last day of the previous fiscal year was a holiday, notes due at the end of the previous fiscal year were included in the balance at the end of the fiscal year.

	(Millions of yen)	
	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Accounts receivable	6	-
Electronically recorded obligations – operating	3,063	-

*6. Commitment line agreement

The Company has entered into a commitment line agreement with MUFG Bank, Ltd., to ensure the flexibility of fund procurement. The respective balances of borrowings under the agreement were as follows.

(Millions of yen)

	Previous fiscal year (March 31, 2024)	Current fiscal year (March 31, 2025)
Total amount of commitment line agreement	7,000	7,000
Balance of borrowings	500	-
Net Amount	6,500	7,000

The commitment line agreement is subject to the financial covenants and the requirements are as follows.

- i) To maintain the total amount of net assets in a consolidated balance sheets at 75% or more of the total amount of that in the fiscal year ended March 31, 2024 or on the last day of the previous fiscal year, whichever is the greater.
- ii) Not to record ordinary losses in the consolidated statement of income for two consecutive fiscal years.

(Notes on Consolidated Statement of Income)

*1. Provisions for loss on construction contracts included in cost of sales of completed construction contracts were as follows:

(Millions of yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
	0	-

*2. Major expense items and amounts in selling, general and administrative expenses were as follows.

(Millions of yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Employees' salaries and allowances	1,181	1,409
Provision for bonuses	103	146
Retirement benefit expenses	77	70
Provision of allowance for doubtful accounts	(1)	(2)
Rent expenses on land and buildings	345	454
Commission expenses	566	483
Provision for share awards	48	74
Amortization of goodwill	65	131

*3. The amounts of research and development expenses included in selling, general and administrative expenses were as follows:

(Millions of yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
	80	143

*4. The contents of gain on sale of non-current assets were as follows:

(Millions of yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Machinery, vehicles, tools, furniture and fixtures	2	-
Total	2	-

*5. The contents of loss on sale of non-current assets were as follows:

(Millions of yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Buildings	0	-
Land	0	-
Total	0	-

*6. The contents of loss on retirement of non-current assets were as follows:

(Millions of yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Buildings and structures	-	0
Machinery, vehicles, tools, furniture and fixtures	-	1
Software	-	1
Total	-	3

*7. Impairment losses

Previous fiscal year (from April 1, 2023 to March 31, 2024)

Not applicable.

Current fiscal year (from April 1, 2024 to March 31, 2025)

In the current fiscal year, the company recorded impairment losses for the following assets:

i) Impairment losses recognized assets

Location	Use	Class	Impairment losses (millions of yen)
Nishinomiya-shi, Hyogo Prefecture	-	Goodwill	1,119
Nishinomiya-shi, Hyogo Prefecture	Business assets	Technology assets	345
Total			1,464

ii) Background of recognition for impairment losses

The Company recorded goodwill and technology assets, which occurred at the time of acquisition of shares of Kamishima Corporation Co., a consolidated subsidiary of the Company. However, the Company decided to recognize impairment losses, as a result of a review of business plan based on the results of the current fiscal year and total undiscounted future cash flows which were expected to be less than the book value of non-current assets of Kamishima Corporation Co. including goodwill and technology assets.

iii) Assets grouping method

The Company groups Kamishima Corporation Co. independently from assets based on management accounting categories that generate cash flow and continuously track income and expenditure.

iv) Method of calculating collectibility amount

The amounts of collectibility for goodwill and technology assets were calculated based on their value in use, by discounting future cash flows at a rate of 7.7%.

(Notes on Consolidated Statement of Comprehensive Income)

*1. Reclassification amounts in respect of other comprehensive income, income taxes and tax effects

(Millions of yen)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Valuation difference on available-for-sale securities:		
Amount accrued during the period	849	(249)
Reclassification adjustments	(299)	(1,308)
Income taxes and before income taxes	549	(1,557)
Income taxes and net income taxes	(169)	474
Valuation difference on available-for-sale securities	380	(1,083)
Remeasurements of defined benefit plans, net of tax:		
Amount accrued during the period	177	87
Reclassification adjustments	19	7
Income taxes and before income taxes	196	95
Income taxes and net income taxes	(60)	(31)
Remeasurements of defined benefit plans, net of tax	136	64
Total other comprehensive income	517	(1,019)

(Notes on Consolidated Statement of Changes in Shareholders' Equity)

Previous fiscal year (From April 1, 2023 to March 31, 2024)

1. Class and Total Number of Issued Shares and Treasury Shares Class and Number of Shares

(Unit: 1000 shares)

	Number of shares at beginning of period	Number of shares increased in period	Number of shares decreased in period	Number of shares at end of period
Issued shares				
Ordinary shares	10,614	-	-	10,614
Total	10,614	-	-	10,614
Treasury shares				
Ordinary shares (Note) 1, 2	137	1,022	838	320
Total	137	1,022	838	320

Notes: 1. The number of ordinary shares of treasury shares increased by 1,022,147 shares as a result of the purchase of 3,209 shares of less than one unit, the acquisition of 2,709 restricted shares without consideration, and the acquisition of 1,016,148 treasury shares through a tender offer.

2. The number of ordinary shares of treasury shares decreased by 838,300 shares as a result of the disposal of treasury shares through a third-party allotment.

2. Matters Concerning Share Acquisition Rights and Treasury Share Acquisition Rights

Segregation	Breakdown of share acquisition rights	Type of shares underlying share acquisition rights	Number of shares underlying share acquisition rights				Balance at end of period (Millions of yen)
			Beginning of period	Increase in period	Decrease in period	End of period	
Filing company (Parent Company)	First share acquisition rights (Notes) 1, 2	Ordinary shares	-	996,600	838,300	158,300	0
Total		-	-	996,600	838,300	158,300	0

Notes: 1. The increase of the first share acquisition rights was attributable to issuance of share acquisition rights.

2. The decrease of the first share acquisition rights was attributable to exercise of share acquisition rights.

3. Matters Relating to Dividends

(1) Dividends paid

Resolution	Class of shares	Total amount of dividends (Millions of yen)	Dividend per share (yen)	Record Date	Effective Date
May 19, 2023 Board of directors	Ordinary shares	356	34	March 31, 2023	June 6, 2023
November 7, 2023 Board of directors	Ordinary shares	366	35	September 30, 2023	December 1, 2023

(2) Dividends with a record date in the fiscal year of which the effective date was the following fiscal year

Resolution	Class of shares	Total amount of dividends (Millions of yen)	Source of dividends	Dividend per share (yen)	Record Date	Effective Date
May 16, 2024 Board of directors	Ordinary shares	360	Retained earnings	35	March 31, 2024	June 4, 2024

Current fiscal year (from April 1, 2024 to March 31, 2025)

1. Class and Total Number of Issued Shares and Treasury Shares Class and Number of Shares

(Unit: 1000 shares)

	Number of shares at beginning of period	Number of shares increased in period	Number of shares decreased in period	Number of shares at end of period
Issued shares				
Ordinary shares	10,614	-	-	10,614
Total	10,614	-	-	10,614
Treasury shares				
Ordinary shares (Note) 1, 2	320	4	158	167
Total	320	4	158	167

Notes: 1. The number of ordinary shares of treasury shares increased by 4,594 shares as a result of the purchase of 2,055 shares of less than one unit and the acquisition of 2,539 restricted shares without consideration.

2. The number of ordinary shares of treasury shares decreased by 158,368 shares as a result of the disposal of 158,300 treasury shares through a third-party allotment and disposal of 68 shares of less than one unit.

2. Matters concerning Share acquisition rights and Treasury share acquisition rights

Segregation	Breakdown of share acquisition rights	Type of shares underlying share acquisition rights	Number of shares underlying share acquisition rights				Balance at end of period (Millions of yen)
			Beginning of period	Increase in period	Beginning of period	Increase in period	
Filing company (Parent Company)	First share acquisition rights (Note)	Ordinary shares	158,300	-	158,300	-	-
Total		-	158,300	-	158,300	-	-

(Note) The decrease of the first share acquisition rights was due to exercise of share acquisition rights.

3. Dividends

(1) Dividends paid

Resolution	Class of shares	Total amount of dividends (Millions of yen)	Dividend Per Share (yen)	Record Date	Effective Date
May 16, 2024 Board of directors	Ordinary shares	360	35	March 31, 2024	June 4, 2024
November 6, 2024 Board of directors	Ordinary shares	465	44.5	September 30, 2024	December 2, 2024

(2) Dividends with a record date in the fiscal year of which the effective date is the following fiscal year

Resolution (Scheduled)	Class of shares	Total amount of dividends (Millions of yen)	Source of dividends	Dividend per share (yen)	Record Date	Effective Date
May 22, 2025 Board of directors	Ordinary shares	569	Retained earnings	54.5	March 31, 2025	June 9, 2025

(Notes on Consolidated Statement of Cash Flow)

*1. Relationship between cash and cash equivalents at end of period and amounts for the account titles set down in consolidated balance sheets

	(Millions of yen)	
	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Cash and deposits Account	8,775	4,458
Time deposits with deposit periods longer than 3 months	-	-
Cash and cash equivalent	8,775	4,458

*2. Major breakdowns of assets and liabilities of a company which has become a consolidated subsidiary as a result of acquisition of shares in the previous fiscal year

In connection with the consolidation of Kamishima Corporation Co. through the acquisition of shares, the breakdown of assets and liabilities at the beginning of the consolidation and the relationship between acquisition cost of Kamishima Corporation Co. and the expenditures (net) for the acquisition were as follows:

Current assets	2,148	Millions of yen
Non-current assets	223	
Goodwill	1,317	
Technology assets	2,001	
Current liabilities	(143)	
Non-current liabilities	(747)	
Acquisition cost of Kamishima Corporation Co.	4,800	
Cash and cash equivalent of Kamishima Corporation Co.	(2,029)	
Net: Acquisition expenditures	2,770	

(Notes on Segment Information)

Previous fiscal year (From April 1, 2023 to March 31, 2024)

The Company considered the construction business and incidental operations to be a single reportable segment. The description of other business was omitted due to its insignificance.

Current fiscal year (From April 1, 2024 to March 31, 2025)

The Company considered the construction business and incidental operations to be a single reportable segment. The description of other business was omitted due to its insignificance.

(Notes on Per Share Information)

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Net assets per Share	2,190.88 yen	2,200.96 yen
Basic earnings per share	119.20 yen	197.48 yen
Diluted earnings per share	118.78 yen	197.47 yen

(Note) The basis for calculation of basic earnings per share and diluted earnings per share is as follows:

	Previous fiscal year (From April 1, 2023 to March 31, 2024)	Current fiscal year (From April 1, 2024 to March 31, 2025)
Basic earnings per share		
Profit attributable to owners of parent (millions of yen)	1,235	2,060
Amount not attributable to common shareholders (millions of yen)	-	-
Profit attributable to owners of parent for ordinary shares (millions of yen)	1,235	2,060
Average number of ordinary shares in the period (1000 shares)	10,362	10,434
Diluted earnings per share		
Diluted profit attributable to owners of parent (Millions of yen)	-	-
Increase in ordinary shares (1000 shares)	36	0
[of which share acquisition rights (1000 shares)]	[36]	[0]

(Significant Subsequent Events)

Not applicable.

4. Non-consolidated Financial Statements

(1) Balance Sheets

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Assets		
Current assets		
Cash and deposits	6,611	2,292
Notes receivable - trade	553	-
Electronically recorded monetary claims - operating	2,464	3,752
Accounts receivable from completed construction contracts	10,544	3,974
Contract assets	24,872	34,353
Real estate for sale	21	21
Costs on construction contracts in progress	743	953
Prepaid expenses	144	171
Other	215	239
Total current assets	46,171	45,759
Non-current assets		
Property, plant and equipment		
Buildings	1,003	1,196
Accumulated depreciation	(331)	(360)
Buildings, net	672	835
Structures	17	17
Accumulated depreciation	(16)	(16)
Structures, net	0	0
Tools, furniture and fixtures	373	413
Accumulated depreciation	(295)	(315)
Tools, furniture and fixtures, net	77	97
Land	1,068	1,319
Leased assets	41	41
Accumulated depreciation	(30)	(33)
Leased assets, net	11	7
Total property, plant and equipment	1,831	2,260
Intangible assets		
Software	170	613
Software in progress	518	-
Other	21	21
Total intangible assets	710	635
Investments and other assets		
Investment securities	2,516	640
Shares of subsidiaries and associates	5,490	5,490
Long-term loans receivable from employees	25	22
Prepaid pension costs	802	852
Deferred tax assets	167	731
Other	269	255
Total investments and other assets	9,271	7,994
Total non-current assets	11,813	10,890
Total assets	57,985	56,650

(Millions of yen)

	As of March 31, 2024	As of March 31, 2025
Liabilities		
Current liabilities		
Electronically recorded obligations - operating	16,276	6,958
Accounts payable for construction contracts	9,954	11,315
Short-term borrowings	2,258	200
Current portion of long-term borrowings	369	449
Lease liabilities	3	3
Income taxes payable	328	1,548
Accrued consumption taxes	57	500
Advances received on construction contracts in progress	591	5,229
Deposits received	81	86
Provision for warranties for completed construction	457	381
Provision for bonuses	303	328
Provision for loss on construction contracts	0	-
Provision for share awards	-	164
Other	596	613
Total current liabilities	31,278	27,780
Non-current liabilities		
Long-term borrowings	3,004	3,413
Lease liabilities	8	4
Provision for retirement benefits	1,951	1,908
Provision for share awards	89	-
Other	4	6
Total non-current liabilities	5,057	5,332
Total liabilities	36,336	33,113
Net assets		
Shareholders' equity		
Share capital	4,324	4,324
Capital surplus		
Other capital surplus	241	292
Total capital surplus	241	292
Retained earnings		
Legal retained earnings	328	411
Other retained earnings		
Retained earnings brought forward	15,998	18,687
Total retained earnings	16,327	19,098
Treasury shares	(366)	(188)
Total shareholders' equity	20,527	23,526
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	1,121	10
Total valuation and translation adjustments	1,121	10
Share acquisition rights	0	-
Total net assets	21,649	23,537
Total liabilities and net assets	57,985	56,650

(2) Statement of Income

(Millions of yen)

	Fiscal year ended March 31, 2024	Fiscal year ended March 31, 2025
Net sales		
Net sales of completed construction contracts	75,230	86,563
Net sales in real estate business and other	575	37
Total net sales	75,806	86,600
Cost of sales		
Cost of sales of completed construction contracts	70,609	78,933
Cost of sales in real estate business and other	17	55
Total cost of sales	70,626	78,988
Gross profit		
Gross profit on completed construction contracts	4,621	7,630
Gross profit (loss) - real estate business	558	(18)
Total gross profit	5,179	7,611
Selling, general and administrative expenses	3,409	3,700
Operating profit	1,769	3,911
Non-operating income		
Interest income	1	0
Dividend income	85	97
Rental income from land and buildings	28	28
Other	12	16
Total non-operating income	128	141
Non-operating expenses		
Interest expenses	15	59
Rent expenses on land and buildings	22	22
Commission expenses	78	42
Other	6	6
Total non-operating expenses	122	131
Ordinary profit	1,776	3,922
Extraordinary income		
Gain on sale of investment securities	299	1,308
Total extraordinary income	299	1,308
Extraordinary losses		
Loss on sale of non-current assets	0	-
Loss on retirement of non-current assets	-	2
Total extraordinary losses	0	2
Profit before income taxes	2,075	5,227
Income taxes – current	540	1,706
Income taxes – deferred	126	(75)
Total income taxes	666	1,631
Profit	1,408	3,596

+

(3) Statement of Changes in Shareholders' Equity

Previous Fiscal Year (From April 1, 2023 to March 31, 2024)

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus		Retained earnings			Treasury shares	Total shareholders' equity
		Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings Retained earnings brought forward	Total retained earnings		
Balance at beginning of period	4,324	35	35	256	15,384	15,641	(143)	19,857
Changes during period								
Provision of legal retained earnings				72	(72)	-		-
Dividends of surplus				-	(722)	(722)		(722)
Profit					1,408	1,408		1,408
Purchase of treasury shares							(1,179)	(1,179)
Disposal of treasury shares		206	206				956	1,163
Net changes in items other than shareholders' equity								
Total changes during period	-	206	206	72	613	685	(222)	670
Balance at end of period	4,324	241	241	328	15,998	16,327	(366)	20,527

	Valuation and translation adjustments		Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Total valuation and translation adjustments		
Balance at beginning of period	770	770	-	20,627
Changes during period				
Provision of legal retained earnings				-
Dividends of surplus				(722)
Profit				1,408
Purchase of treasury shares				(1,179)
Disposal of treasury shares				1,163
Net changes in items other than shareholders' equity	351	351	0	351
Total changes during period	351	351	0	1,021
Balance at end of period	1,121	1,121	0	21,649

Current Fiscal Year (From April 1, 2024 to March 31, 2025)

(Millions of yen)

	Shareholders' equity							
	Share capital	Capital surplus		Retained earnings			Treasury shares	Total shareholders' equity
		Other capital surplus	Total capital surplus	Legal retained earnings	Other retained earnings Retained earnings brought forward	Total retained earnings		
Balance at beginning of period	4,324	241	241	328	15,998	16,327	(366)	20,527
Changes during period								
Provision of legal retained earnings				82	(82)	-		-
Dividends of surplus				-	(825)	(825)		(825)
Profit					3,596	3,596		3,596
Purchase of treasury shares							(3)	(3)
Disposal of treasury shares		50	50				180	230
Net changes in items other than shareholders' equity								
Total changes during period	-	50	50	82	2,688	2,771	177	2,999
Balance at end of period	4,324	292	292	411	18,687	19,098	(188)	23,526

	Valuation and translation adjustments		Share acquisition rights	Total net assets
	Valuation difference on available-for-sale securities	Total valuation and translation adjustments		
Balance at beginning of period	1,121	1,121	0	21,649
Changes during period				
Provision of legal retained earnings				-
Dividends of surplus				(825)
Profit				3,596
Purchase of treasury shares				(3)
Disposal of treasury shares				230
Net changes in items other than shareholders' equity	(1,110)	(1,110)	(0)	(1,111)
Total changes during period	(1,110)	(1,110)	(0)	1,887
Balance at end of period	10	10	-	23,537

5. Supplementary Information

Non-consolidated order balance, net sales and the amount carried forward construction balance to the next fiscal year

1. Order balance (Millions of yen) (Figures are rounded down to the nearest 1 million yen.)

			Previous fiscal year			Current fiscal year			Changes		
			Total	% of total		Total	% of total		Total	% of total	
Construction Business	Construction	Public sector	780		0.8	88		0.1	(692)	(88.7)	
		Private sector	92,038		99.2	113,627		99.9	21,589	23.5	
		Total	92,818		100.0	100.0		113,715	100.0	100.0	20,896
	Civil engineering	Public sector	-		-	-		-	-	-	
		Private sector	-		-	-		-	-	-	-
		Total	-		-	-		-	-	-	-
	Total	Public sector	780		0.8	88		0.1	(692)	(88.7)	
		Private sector	92,038		99.2	113,627		99.9	21,589	23.5	
		Total	92,818		100.0	100.0		113,715	100.0	100.0	20,896

2. Net sales (Millions of yen) (Figures are rounded down to the nearest 1 million yen.)

			Previous fiscal year			Current fiscal year			Changes	
			Total	% of total		Total	% of total		Total	% of total
Construction Business	Construction	Public sector	26		0.0	842		1.0	815	-
		Private sector	75,197		100.0	85,721		99.0	10,523	14.0
		Total	75,224	100.0	100.0	86,563	100.0	100.0	11,339	15.1
	Civil engineering	Public sector	6		100.0	-		-	(6)	-
		Private sector	-		-	-		-	-	-
		Total	6	0.0	100.0	-	-	-	(6)	-
Total		Public sector	33		0.0	842		1.0	809	-
		Private sector	75,197		100.0	85,721		99.0	10,523	14.0
		Total	75,230	100.0	100.0	86,563	100.0	100.0	11,333	15.1
Real Estate Business			575	100.0	100.0	37	100.0	100.0	(538)	(93.6)
Total			75,806	-	-	86,600	-	-	10,794	14.2

3. Carried forward balance (Millions of yen) (Figures are rounded down to the nearest 1 million yen.)

			Previous fiscal year			Current fiscal year			Changes	
			Total	% of total		Total	% of total		Total	% of total
Construction Business	Construction	Public sector	1,106		1.1	353		0.3	(753)	(68.1)
		Private sector	101,884		98.9	129,790		99.7	27,905	27.4
		Total	102,991	100.0	100.0	130,143	100.0	100.0	27,151	26.4
	Civil engineering	Public sector	-		-	-		-	-	-
		Private sector	-		-	-		-	-	-
		Total	-	-	-	-	-	-	-	-
	Total	Public sector	1,106		1.1	353		0.3	(753)	(68.1)
		Private sector	101,884		98.9	129,790		99.7	27,905	27.4
		Total	102,991	100.0	100.0	130,143	100.0	100.0	27,151	26.4